



United States of America  
FEDERAL TRADE COMMISSION  
600 Pennsylvania Avenue, NW  
Washington, DC 20580

Office of Commissioner  
Christine S. Wilson

September 3, 2021

[REDACTED]

Dear [REDACTED]

Your client, PPD, Inc., has publicly acknowledged receipt of a Request for Additional Information and Documentary Material (a "Second Request")<sup>1</sup> from the Federal Trade Commission ("FTC") in relation to the acquisition of PPD, Inc. by Thermo Fisher Scientific Inc. I am writing to request that your client provide my office with a copy of the Second Request. I am making a parallel request of outside counsel for Thermo Fisher Scientific Inc.

I regret any imposition this request may cause. Unfortunately, I have been unable to obtain a copy of the Second Request from internal sources. As you will understand, as a Commissioner, I am obligated to exercise due oversight of Commission business. Absent receipt of the Second Request issued to your client, I cannot fulfill this role.

Please send an electronic version of the Second Request to my Attorney Advisors Adam Cella [REDACTED] and Tom Klotz [REDACTED].

Thank you in advance for your cooperation.

Sincerely,

A handwritten signature in cursive script that reads "Christine S. Wilson".

Christine S. Wilson  
Commissioner

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<sup>1</sup> PPD, Inc., Quarterly Report (Form 10-Q) (July 29, 2021), <https://investors.ppd.com/static-files/75b05e4a-0f58-42c6-9940-76be3e4c93ab> ("On July 16, 2021, we and Thermo Fisher each received a request for additional information and documentary materials (collectively, the 'Second Request') from the U.S. Federal Trade Commission ('FTC'), in connection with the FTC's review of the proposed merger.").