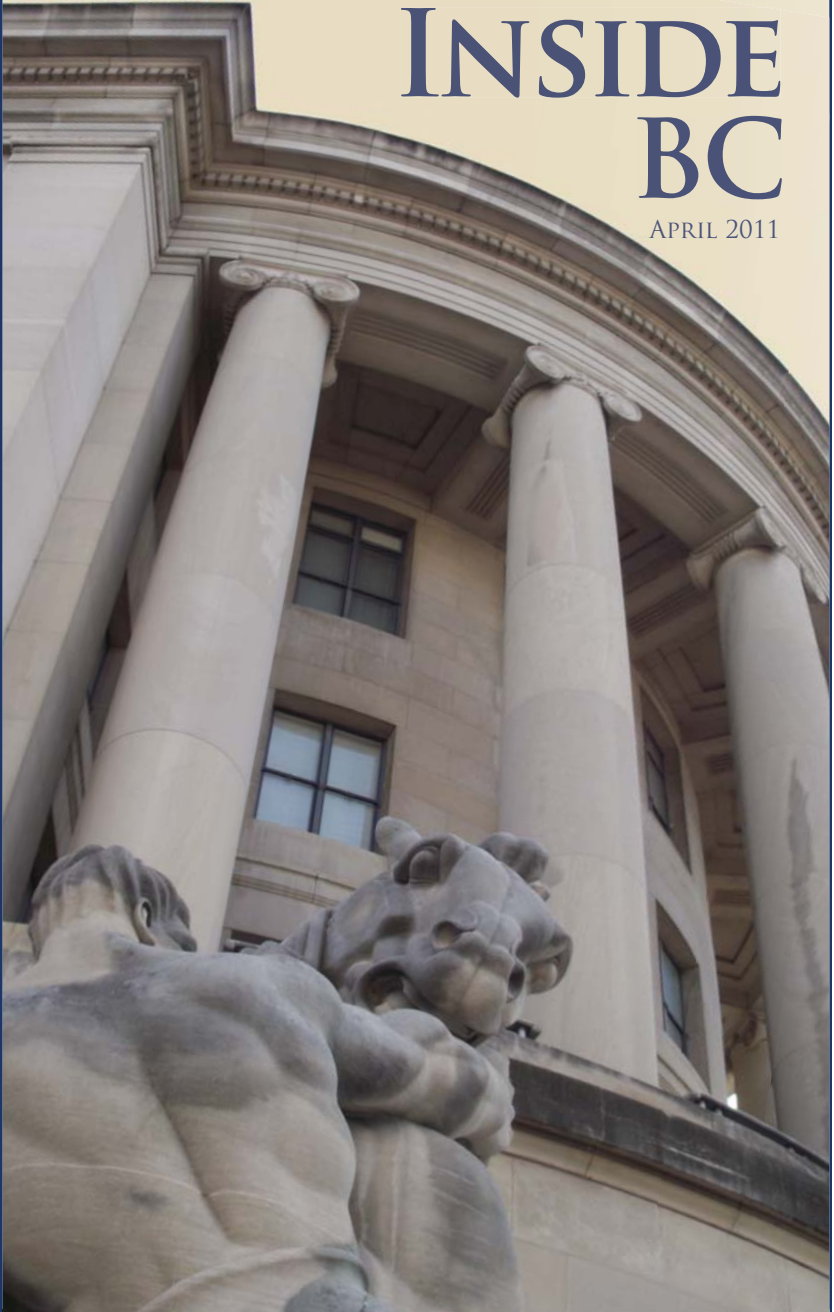


# INSIDE BC

APRIL 2011



FEDERAL TRADE COMMISSION  
BUREAU OF COMPETITION

APRIL 2011

DEAR COLLEAGUES,

I am pleased to present *Inside BC* for 2011. Here you will meet our managers and read about some of the Bureau's work over the years. With six Litigation Divisions, three Regional Offices, the Premerger Notification Office, the Compliance Division, and the Office of Policy and Coordination, the Bureau works to stop or prevent anticompetitive mergers and business practices that harm consumers and undermine the competitive process.

We rely on you to provide us with information in response to our requests or bring matters to our attention. We hope that by providing a description of each of these groups and the telephone numbers of their staff, you will come to know us better and be able to locate more quickly who to contact regarding competition issues.

For general inquiries, you can contact us at [antitrust@ftc.gov](mailto:antitrust@ftc.gov). To learn more about our work, check out the many resources of the Bureau on the FTC's website at [www.ftc.gov/bc](http://www.ftc.gov/bc).

SINCERELY,

A handwritten signature in blue ink, appearing to read "Richard A. Feinstein".

RICHARD FEINSTEIN  
DIRECTOR

---

## DIRECTOR'S OFFICE

---



Norm Armstrong Jr., Marian Bruno, Pete Levitas, Rich Feinstein

### BUREAU LEADERSHIP

**RICHARD FEINSTEIN**, DIRECTOR, manages the Bureau's nearly 300 employees. Rich was appointed Director in May 2009, coming to the Commission from private practice where he focused on antitrust litigation and counseling. He previously served as Assistant Director of the Bureau's Health Care Division from 1998 to 2001, and worked as a trial attorney and supervisor in the Antitrust Division of the U.S. Department of Justice (DOJ). He is a graduate of Boston College Law School.

**NORMAN ARMSTRONG JR.**, DEPUTY DIRECTOR, oversees the Mergers II, Mergers III, and Mergers IV Divisions, as well as competition matters staffed by regional offices in San Francisco and Seattle. Norm came to the Commission in 1995 after graduating from Howard University School of Law, spent several years on the staff of the Mergers I Division, and served as the Deputy Assistant Director for Mergers IV.

**MARIAN BRUNO**, DEPUTY DIRECTOR, oversees the Bureau's Premerger Notification Office, Compliance Division, Office of

Policy and Coordination, Operations Division, Honors Paralegal Division, and Technology and Information Management Division. Marian was named Deputy Director in 2008, having previously served as an Associate Director, Assistant Director, and Senior Assistant to the Bureau Director. She joined the Commission in 1990 from private practice and has a JD from the University of Arkansas.

**PETER LEVITAS**, DEPUTY DIRECTOR, oversees Mergers I, Anticompetitive Practices, the Health Care Division, and competition matters in the Northeast Regional Office. Pete came to the FTC in 2009 from private practice, and formerly was Staff Director and Chief Counsel for the U.S. Senate Judiciary Committee's Antitrust, Competition Policy & Consumer Rights Subcommittee. Pete also worked in the Antitrust Division, and served as a Special Assistant U.S. Attorney in Washington, D.C. He received his JD from Harvard Law School.

### LEGAL STAFF



**KEVIN HAHM**, **JENNIFER SCHWAB**, and **DANIEL ZACH** currently serve as COUNSELS to the Director. Kevin has worked on the staffs of the Health Care and Mergers IV Divisions. Jenny joined the FTC in 2006 from private practice to work in the Bureau's Mergers IV Division. Both Jenny and Kevin are graduates of Tulane Law School. Dan came to the FTC in 2006 from private practice to work in the Mergers III Division and is a graduate of Georgetown University Law Center.

The Director's Office is also home to the Bureau's Litigation Group. **EDWARD HASSI**, CHIEF TRIAL COUNSEL, leads a team of experienced litigators and litigation support professionals who provide training, support, and oversight of the Bureau's litigation docket. Ted, a graduate of Fordham University School of Law and a former Naval officer, came to the Commission this year from private practice. Other members of the Litigation Group include Thomas Brock, Lore Unt, Teresa Martin, Priya Viswanath, and Devon Kelly.

---

---

## PREMERGER NOTIFICATION OFFICE

---

---



Bob Jones

### THE DIVISION'S MANAGEMENT

ROBERT JONES, DEPUTY ASSISTANT DIRECTOR, leads the division. He is a graduate of the University of Michigan Law School and joined the Commission in 1990.

### THE DIVISION'S WORK

BEFORE PARTIES make large acquisitions that meet the filing thresholds of the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (HSR), they must provide information about their businesses and the proposed transaction to the FTC and the DOJ for review.

The Premerger Notification Office (PNO) administers the HSR program for both the FTC and the DOJ. Experts in HSR law and practice, PNO staff conduct the initial review of transactions subject to the HSR Act, and if the filings raise a competitive issue, coordinate the clearance process between the FTC and the DOJ.

PNO staff respond to thousands of calls each year about premerger filing requirements, and can be easily accessed by calling the main PNO office number, 202-326-3100.

In addition to reviewing HSR filings and responding to inquiries, the PNO coordinates the Bureau's investigative work with other federal agencies and state law enforcement officials and participates in a number of projects coordinated by the FTC's international staff. The PNO is responsible for HSR rulemaking, including the creation of the electronic HSR filing system. We invite you to visit [www.ftc.gov/bc/hsr](http://www.ftc.gov/bc/hsr) for more HSR information and advice.

### THE DIVISION'S STAFF

- » Karen Berg
- » Sheila Clark-Coleman
- » James Ferkingstad
- » Renee Chapman
- » Janice Johnson
- » Theresa Kingsberry
- » Sandra Peay
- » Susan Pope
- » Michael Verne
- » Kathryn Walsh

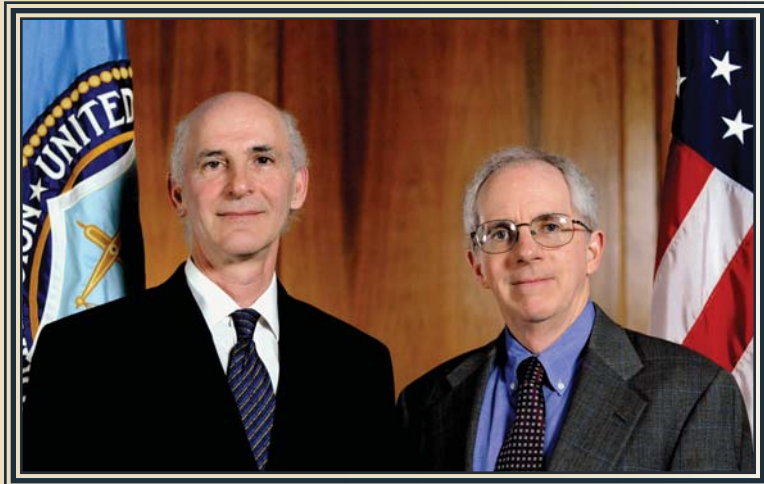
---

---

## OFFICE OF POLICY & COORDINATION

---

---



Michael Bloom, Jim Mongoven

### THE DIVISION'S MANAGEMENT

The office is led by MICHAEL BLOOM, ASSISTANT DIRECTOR. Michael holds a JD from Syracuse University College of Law. Following several years as an in-house antitrust counselor, he served as Director of the FTC's Northeast Regional Office and as Director of Litigation for the Bureau. JAMES MONGOVEN is the DEPUTY ASSISTANT DIRECTOR of OPC. Jim is a graduate of Columbia University School of Law and holds a PhD in Economics from Notre Dame. He joined the FTC in 1984 and served as an Attorney Advisor to former Chairman Pitofsky.

### THE DIVISION'S WORK

THE BUREAU'S OFFICE OF POLICY AND COORDINATION (OPC) analyzes policy issues regarding potential enforcement actions of the Bureau. OPC works with Bureau and Commission staff on litigation matters, speeches, testimony, appellate briefs, advisory opinions, and briefing papers, and supports the work of the Bureau, the Chairman's Office, the Office of General Counsel, the Office of Congressional Affairs, and the Office of Policy Planning.

Several OPC attorneys have expertise in intellectual property issues and some hold advanced degrees in economics, which facilitates their work with economists and other business experts in assessing the merits of investigations, litigation, and proposed policies.

OPC attorneys also engage in competition outreach through speeches, articles, and website development, and answer general antitrust inquiries received through [antitrust@ftc.gov](mailto:antitrust@ftc.gov) or the BC Phone Line at (202) 326-3300.

### THE DIVISION'S STAFF

- » Neil Averitt
- » Jeanine Balbach
- » Alan Friedman
- » Theodore Gebhard
- » Andrew Heimert
- » Erika Meyers
- » Kelly Signs

## MERGERS I



Randy Long, Mike Moiseyev, Jonathan Klarfeld

### THE DIVISION'S MANAGEMENT

MICHAEL MOISEYEV, ASSISTANT DIRECTOR, leads the Division. He is a graduate of the University of California, Hastings College of Law, and has been with the Commission for over 22 years. RANDALL LONG and JONATHAN KLARFELD are the DEPUTY ASSISTANT DIRECTORS. Randy joined the FTC after graduating from George Washington University Law School in 1999. Jonathan joined the FTC in 2000 and is a graduate of New York University School of Law.

### THE DIVISION'S WORK

THE MEMBERS OF the Mergers I Division have experience reviewing mergers in a broad range of industries. The Division's primary area of responsibility is reviewing transactions in health care-related industries, including branded and generic pharmaceutical manufacturing and distribution, medical devices, and consumer health products. The Division also handles matters involving defense, scientific, industrial, technology, and consumer products. For instance, Mergers I investigated and obtained relief in several important defense and aerospace industry

mergers, including a joint venture between Boeing/Lockheed Martin and the General Dynamics/SNC Technologies merger.

In the past two years, Mergers I has reviewed numerous acquisitions involving pharmaceutical companies and medical devices, securing divestitures to protect competition in many matters, including Merck/Schering-Plough, Pfizer/Wyeth and Thoratec/Heartware. Recently, the Division filed a preliminary injunction action to block LabCorp's acquisition of Westcliff Medical Laboratories, a merger of clinical lab testing facilities in Southern California.

Mergers I Division also has been active in technology markets recently, reviewing Google's acquisitions of AdMob and DoubleClick, and securing divestitures in Reed Elsevier's acquisition of Choicepoint (involving electronic public record services sold to U.S. law enforcement customer), and Panasonic's acquisition of Sanyo (involving portable batteries).

### THE DIVISION'S STAFF

- » Jordan Andrew
- » Mike Barnett
- » Stephanie Bovee
- » Sylvia Brooks
- » Erin Craig
- » Richard Cunningham
- » Lisa DeMarchi-Sleigh
- » David Garcia
- » Yolanda Gruendel
- » David Inglefield
- » Lynda Lao
- » Richard Levy
- » Greg Luib
- » Brendan McNamara
- » Jacqueline Mendel
- » Stephen Mohr
- » Brian O'Dea
- » Christine Palumbo
- » Christina Perez
- » Robert Pickett
- » Amy Posner
- » Catherine Sanchez
- » Mark Seidman
- » Mark Silvia
- » Aylin Skroejer
- » James Southworth
- » Christine Tasso
- » Kari Wallace
- » James Weiss
- » Stephanie Wilkinson

## MERGERS II



Morris Bloom, Cathy Moscatelli, Sean Dillon

### THE DIVISION'S MANAGEMENT

CATHARINE MOSCATELLI, the ASSISTANT DIRECTOR, joined the FTC in 1988, after graduating from Emory University School of Law. Cathy became Assistant Director of Mergers II in 2007 after serving as Acting Assistant Director for the Mergers IV Division where she worked on merger investigations in a variety of industries, including grocery stores, funeral homes, and consumer goods. DEPUTY ASSISTANT DIRECTORS are MORRIS BLOOM and SEAN DILLON. Morris started his career at the FTC in 1985 and is a graduate of the University of Memphis Law School. Sean has a law degree from American University Washington College of Law and joined the Commission in 2001 from the DOJ.

### THE DIVISION'S WORK

THE MERGERS II Division oversees a number of industries ranging from coal mines and industrial solvents to video rental stores, soft drinks, and semiconductors. The Division has challenged several mergers in both federal and administrative courts. In March 2009, after a nine-day evidentiary hearing, the DC District Court issued a preliminary injunction blocking the proposed \$1.4 billion merger between CCC Information Services Inc. and

Mitchell International Inc. More recently, the Commission ordered a complete divestiture in *In the Matter of Polypore*, a Part III case handled by the Division. Previous litigation includes EA/TakeTwo (subpoena enforcement action), Swedish Match (smokeless tobacco), Libbey (glassware), Blockbuster (enforcement of premerger rules), Chicago Bridge and Iron (industrial storage tanks), and Arch Coal (coal mines).

In the chemical industry, Mergers II obtained consent orders in numerous mergers, including Keystone/Compagnie de Saint-Gobain, Dow/Rohm & Haas, Owens/Corning, Occidental Petroleum/Vulcan, Bayer/Aventis, and Dow Chemical/Union Carbide. The Division is also active in reviewing mergers in the high technology and computer hardware and software industries, such as Cadence/Mentor, Hewlett-Packard/Compaq, Brocade/McData, and Computer Sciences/Mynd.

### THE DIVISION'S STAFF

- » Marc Alvarez
- » Stephen Antonio
- » Monica Castillo
- » Linda Cunningham
- » Steven Dahm
- » Wallace Easterling
- » Eric Elmore
- » Michael Franchak
- » Donald Gordon
- » Benjamin Gris
- » Melanie Hallas
- » Reid Horowitz
- » Sean Hughto
- » Victoria Jeffries
- » Janet Kim
- » Victoria Lippincott
- » Sebastian Lorigo
- » Angelike Mina
- » David Morris
- » Barbara Proctor
- » Scott Reiter
- » Kristian Rogers
- » Danielle Sims
- » Abigail Slater
- » Eric Sprague
- » Peer Stevens
- » Jacqueline Tapp
- » Robert Tovskiy
- » Leonor Velazquez
- » Cecilia Waldeck
- » Steve Wilensky
- » Christian Woolley

---

## MERGERS III

---



Patricia Galvan, Phill Broyles, Peter Richman

### THE DIVISION'S MANAGEMENT

PHILL BROYLES, the ASSISTANT DIRECTOR for Mergers III, is a graduate of the New York University School of Law. Phill served as Director of the Cleveland Regional Office before assuming his current role in 1996. PETER RICHMAN and PATRICIA GALVAN are the DEPUTY ASSISTANT DIRECTORS. Peter is a graduate of the University of California, Hastings College of Law and joined the Commission in 1990. Patricia is a graduate of the University of Texas Law School and joined the FTC in 1999.

### THE DIVISION'S WORK

THE MERGERS III Division is home to many of the FTC's experts on the oil and gasoline industries. For the past 30 years, the FTC has had primary responsibility for overseeing hundreds of mergers in the energy industry, including the large oil mergers of the 1990s. Mergers III secured divestitures to preserve competition that would have otherwise been lost with the mergers of Exxon/Mobil, BP/Amoco, Chevron/Texaco, Chevron/Unocal, Phillips/Conoco, and Shell/Texaco. The Division also reviewed mergers involving pipelines and terminals used to transport and store bulk supplies of petroleum products.

The expertise of Mergers III also extends to competition involving natural gas. In recent years, the Division has reviewed and challenged mergers involving the transportation and storage of natural gas liquids (such as propane) and natural gas, obtaining divestitures where necessary to protect the markets from competitive harm. In 2007, the Division litigated the Equitable Resources/Dominion Resources case, involving a proposed merger of natural gas distributors in the Pittsburgh area, a case that raised significant state action issues. Recently, the Division obtained divestitures in Pilot Corp./Flying J, a merger between travel center networks serving the nation's long-haul truckers.

Mergers III worked with the Bureau of Economics to conduct Congressionally mandated investigations of gasoline prices in the aftermath of hurricanes Katrina and Rita. Mergers III also helps prepare the FTC's annual report on concentration in the ethanol industry, and last year led the Commission's effort under the Energy Independence and Security Act of 2007 to develop a Commission rule challenging market manipulation in wholesale petroleum markets. Additional information on the FTC's oil and gas initiatives is available at [www.ftc.gov/ftc/oilgas](http://www.ftc.gov/ftc/oilgas).

### THE DIVISION'S STAFF

- » Natasha Allen
- » Evelyn Boynton
- » Anna Chehtova
- » Mika Clark
- » Keitha Clopper
- » Rebecca Dick
- » Philip Eisenstat
- » Robert Friedman
- » James Frost
- » Mara Grobins
- » Amanda Hamilton
- » Markell Kelly
- » Mary Lehner
- » Ashley Masters
- » Jeffrey Oliver
- » Carolyn Reeves
- » Marc Schneider
- » Jessica Sheer
- » Justin Stewart-Teitelbaum
- » Brian Telpner
- » Terry Thomas
- » Cathlin Tully

---

---

## MERGERS IV

---

---



Jeff Perry, Sara Razi, Matt Reilly

### THE DIVISION'S MANAGEMENT

MATTHEW REILLY was appointed ASSISTANT DIRECTOR in 2007, after serving as Deputy Assistant Director for the Mergers I Division for several years. Matt joined the Commission in 1999 after several years in private practice and received his JD from Georgetown University Law Center. JEFFREY PERRY and SARA RAZI are the DEPUTY ASSISTANT DIRECTORS of Mergers IV. Jeff joined Mergers IV in August 2008, following a detail as Counsel to the Director. Jeff joined the Bureau's Mergers I Division in 2001 from private practice, and received his JD from George Washington University Law School. A graduate of American University Washington College of Law, Sara joined the Commission in 2006 as an Attorney Advisor to former Chairman Majoras before joining the staff of Mergers IV.

### THE DIVISION'S WORK

THE MERGERS IV Division investigates transactions involving hospitals, consumer goods, supermarkets, retail, multichannel video programming distribution, and media.

The Division recently has been involved in challenging a number of transactions in federal court and administrative litigation, including Promedica's acquisition of St. Luke's Hospital in the Toledo area, CSL's proposed acquisition of Talecris, and Inova Health System's proposed acquisition of Prince William Health System. The Division also recently obtained orders requiring divestitures to preserve competition in a variety of industries, such as psychiatric hospitals (Universal Health/Psychiatric Solutions), funeral homes and cemeteries (SCI/Palm and SCI/Keystone), spirits (Pernod/V&S), road salt (K+S/Morton), carbonated soft drinks (Pepsi/Pepsi Bottling Group and Coca-Cola Company/Coca-Cola Enterprises Inc.), and supermarkets (Tops/Penn Traffic and A&P/Pathmark).

### THE DIVISION'S STAFF

- » Katherine Ambrogi
- » Sonia Ballard
- » Joseph Brownman
- » Maria DiMoscato
- » Michelle Fetterman
- » Kenneth Field
- » Janelle Filson
- » Jill Frumin
- » Alexis Gilman
- » Peter Herrick
- » Joyce Johnson
- » Albert Kim
- » Jeanne Liu
- » Jeremy Morrison
- » Paul Nolan
- » Nancy Park
- » Brenda Person
- » Stephanie Reynolds
- » Kajetan Rozga
- » Anthony Saunders
- » Samuel Sheinberg
- » Stephen Sockwell
- » Valicia Spriggs
- » Sarah Swain
- » Matthew Tabas
- » Oscar Voss
- » Goldie Walker
- » Stelios Xenakis

---

---

## HEALTH CARE DIVISION

---

---



Saralisa Brau, Markus Meier, Brad Albert

### THE DIVISION'S MANAGEMENT

MARKUS MEIER, ASSISTANT DIRECTOR, is a graduate of George Mason School of Law. Markus began his career at the FTC 20 years ago, after serving as an officer in the U.S. Army. BRADLEY ALBERT, DEPUTY ASSISTANT DIRECTOR, a graduate of Duke University School of Law, joined the FTC in 1998, after working in private practice. SARALISA BRAU, DEPUTY ASSISTANT DIRECTOR, a graduate of the University of Virginia School of Law, joined the FTC in 2005, after working in private practice.

### THE DIVISION'S WORK

THE HEALTH CARE Division investigates the business activities of physicians and other health professionals, pharmaceutical companies, institutional providers, and insurers, and also reviews mergers involving health care products and services. The Division's early work led to several landmark cases in the Supreme Court and lower federal courts applying antitrust law principles to conduct by physicians, hospitals, and other health care providers.

Today, a major focus of the Health Care Division is the FTC's effort to stop anticompetitive agreements among pharmaceutical companies that unlawfully insulate branded drugs from competition from

lower-cost generic drugs. The Division is in active litigation on the Commission's 2008 federal court complaint charging Cephalon, Inc. with paying four generic firms to settle patent litigation and refrain from selling generic versions of Cephalon's branded drug, Provigil, until 2012. The Health Care Division is also charged with reviewing and reporting on the many drug patent settlement agreements that must be filed with the FTC under the Medicare Prescription Drug, Improvement and Modernization Act of 2003.

The Health Care Division also investigates certain acquisitions involving health care companies. In late 2009, the Division presented evidence before a federal court challenging Ovation Pharmaceuticals' acquisition of its only competitor in the treatment of a serious heart condition affecting premature babies, which allowed it to charge dramatically higher prices for its drugs. The Division also provides guidance on health care competition to policy makers, federal and foreign agencies, industry, and the public; much of this guidance is available at [www.ftc.gov/bc/healthcare](http://www.ftc.gov/bc/healthcare).

### THE DIVISION'S STAFF

- » Meredyth Smith Andrus
- » Gloria Armstead
- » Lorraine Bazile
- » Linda Blumenreich
- » Melanie Brown
- » Robert Canterman
- » Malcolm Catt
- » Ellen Connelly
- » Llewellyn Davis
- » Rebecca Egeland
- » Alpa Gandhi
- » Garry Gibbs
- » Melea Greenfeld
- » Diane Hazel
- » Elizabeth Hilder
- » Garth Huston
- » June Im
- » Randall Marks
- » Thomas Mays
- » David Narrow
- » Martha Oppenheim
- » Ronise Parker
- » Michael Perry
- » James Rhilinger
- » Constance Salemi
- » Gary Schorr
- » Timothy Slattery
- » Pamela Timus
- » Jamie Towey
- » Casey Triggs
- » Deborah Tucker
- » Steve Vieux
- » Dominic Vote

## ANTICOMPETITIVE PRACTICES



Geoffrey Green, Nick Widnell, Melanie Sabo

### THE DIVISION'S MANAGEMENT

The division is led by MELANIE SABO, ASSISTANT DIRECTOR, a graduate of University of Michigan Law School. Melanie came to the Commission in 2007 after a decade in private practice and five years with the Antitrust Division of the DOJ. GEOFFREY GREEN and NICHOLAS WIDNELL are the DEPUTY ASSISTANT DIRECTORS. Geoffrey is a graduate of Harvard Law School and joined the Commission in 1990. Nick, a graduate of George Mason University School of Law, joined the Commission in 2005.

### THE DIVISION'S WORK

THE BUREAU'S ANTICOMPETITIVE Practices Division (ACP) is the center of the Bureau's enforcement efforts against anticompetitive conduct in industries other than health care and pharmaceuticals. ACP's work involves not only stopping illegal conduct but also shaping the law, as in its highly publicized case involving the recordings of the opera stars known as the Three Tenors, which enabled the Commission to refine antitrust law by formulating a truncated analysis that was later adopted by the DC Circuit and has become a standard approach to antitrust analysis in conduct cases.

ACP's ongoing work includes issues of intellectual property rights, attempts by professional and regulatory boards to limit competition, and immunities from and exceptions to the antitrust laws. In the area of industry standard-setting, ACP has become well-known for a series of cases involving anticompetitive deception of standard-setting organizations involving companies such as Rambus, Unocal, Dell, and N-Data. In the real estate industry, ACP pursued a series of cases involving groups of competitors using a valuable service in a local area – the multiple listing service – as a means of suppressing competition between real estate brokerage firms. These efforts have led to one litigated case, nine consent orders, and industry self-regulation to stop such abuse in the future. ACP also conducted the investigation of Intel's exclusionary conduct, which resulted in a Commission order preventing Intel from continuing to discourage computer makers from using non-Intel computer chips.

The Division's work frequently involves close coordination with state and international antitrust enforcers. The Division also works with Commission policy groups and task forces on issues of evolving antitrust law.

### THE DIVISION'S STAFF

- » Dana Abrahamsen
- » Matthew Accornero
- » Alexander Ansaldo
- » Phil Bailey
- » Peggy Bayer Femenella
- » Barbara Blank
- » Joel Christie
- » David Conn
- » Kent Cox
- » Richard Dagen
- » Linda Holleran
- » Armando Irizarry
- » Benjamin Jackson
- » Lourine Kitchings
- » Lisa Kopchik
- » Stephanie Langley
- » William Lanning
- » Joan Lomax
- » Andrew Mann
- » Abbott McCartney
- » Karen Mills
- » Steven Osnowitz
- » Mark Peterson
- » Laurel Price
- » Christopher Renner
- » Tejasvi Srimushnam
- » Mark Taylor
- » Michael Turner
- » Melissa Westman-Cherry

---

---

## COMPLIANCE

---

---



Bobi Baruch, Dan Ducore, Betsy Piotrowski

### THE DIVISION'S MANAGEMENT

The Division is led by ASSISTANT DIRECTOR DANIEL DUCORE, a graduate of the University of Michigan Law School and 31-year FTC veteran. ROBERTA BARUCH, a graduate of Harvard Law School, and ELIZABETH PIOTROWSKI, a graduate of the Georgetown University Law Center, are the DEPUTY ASSISTANT DIRECTORS.

### THE DIVISION'S WORK

THE COMPLIANCE DIVISION enforces competition orders issued by the Commission and supports the Bureau's law enforcement mission by helping to develop appropriate remedies for unlawful mergers or anticompetitive practices. Compliance staff help draft and negotiate Commission orders originating in the Bureau and oversee company conduct required by the order. Compliance staff review proposed divestitures, and go to court to enforce Commission orders and to seek penalties for order violations. Recently, the Compliance Division crafted remedial orders involving anticompetitive practices by physicians and monopolistic practices in the software industry. Previously,

the Compliance Division finalized the divestiture of assets and business operations by Chicago Bridge & Iron Company in accord with a federal appeals court ruling upholding the Commission's order.

The Division also evaluates requests to reopen, modify, or set aside orders, and renders advice to respondents regarding their order obligations. Following the May 2007 Supreme Court decision in *Leegin Creative Products, Inc. v. PSKS, Inc.*, the Compliance Division responded to a petition by Nine West, after which the Commission reopened and modified a 2000 order prohibiting Nine West from imposing price restraints on retailers selling its products. The Division also investigates possible violations of the HSR Act and recommends enforcement actions when violations are found. For instance, the Division obtained disgorgement of \$19 million in unlawful profits, as well as \$4 million in civil penalties, from The Hearst Trust for an acquisition that violated both the Clayton Act and the HSR Act.

### THE DIVISION'S STAFF

- » Jeff Dahnke
- » Rendell David
- » Joseph Eckhaus
- » Karen Espaldon
- » Renee Fletcher
- » Susan Huber
- » Jennifer Lee
- » Kenneth Libby
- » Naomi Licker
- » Eric Rohlck
- » Anne Schenoff
- » Authur Strong
- » David Von Nirschl

---

## REGIONAL OFFICES

---

The Commission has offices in seven regions and eight cities across the United States; three offices do competition work that is coordinated by the Bureau. Some matters originate from investigative work done by regional staff; others are referred to the regions from Washington.

### THE NORTHWEST REGION



ROBERT SCHROEDER, a graduate of the University of Michigan School of Law, serves as the DIRECTOR of NWRO, and served as Assistant Director of the office for many years. He joined the FTC's Bureau of Consumer Protection in 1974.

DAVID HORN, a graduate of Harvard Law School, serves as the ASSISTANT DIRECTOR. Dave joined the FTC in 2005 after 18 years with the Washington State Attorney General's Office.

THE NORTHWEST REGIONAL OFFICE (NWRO), located in Seattle, handles competition matters in online and other retail markets, as well as health care products and services, eyewear, casino gaming, natural resources, professional associations, internet applications, and numerous other industries. This year, NWRO investigated the Simon Property/Prime Outlets merger, obtaining divestitures and lease modifications to preserve competition between the outlet malls in three areas of the country. Staff in Seattle also obtained divestitures in the consummated merger of Fidelity and LandAmerica, two title plant providers of databases used by title insurers and others to determine property ownership.

### NWRO'S COMPETITION STAFF

- » Stuart Hirschfeld
- » Joseph Lipinsky
- » Danica Noble
- » Shane Woods

### THE WESTERN REGION - SAN FRANCISCO



JEFFREY KLURFELD, a graduate of Boalt Hall School of Law at the University of California at Berkeley, is the DIRECTOR. DEAN GRAYBILL, a graduate of the University of Pennsylvania School of Law, is ASSISTANT DIRECTOR of the Western Region.

THE SAN FRANCISCO OFFICE of the Western Region (WR-SF) pursues important antitrust matters--both merger and conduct matters--that are centered primarily in those states that are embraced by this region. The region's competition investigations have targeted critical sectors, such as health care products and services (including physicians and non-physician providers and hospitals); petroleum (petroleum products, terminaling, retail and wholesale gasoline, and natural gas transmission); multichannel video programming distribution; supermarkets; and retail pharmacies.

Resources have also been dedicated to matters involving high-tech products, such as microprocessors, flash memory, hard drives, and computer monitors. In past years, WR-SF attorneys have litigated highly significant cases, such as the Aloha Petroleum merger and the Brown and Toland physicians price fixing matter, as well as participating as part of the trial teams in Unocal and Rambus.

### WRO'S COMPETITION STAFF

- |                  |                     |
|------------------|---------------------|
| » Ken Abbe       | » Kerry O'Brien     |
| » Linda Badger   | » Kelly Ortiz       |
| » Janice Charter | » Lisa Rosenthal    |
| » Thomas Dahdouh | » Raminder Sabhi    |
| » Eric Edmondson | » Sarah Schroeder   |
| » Matthew Gold   | » Norris Washington |
| » Sylvia Kundig  | » John Wiegand      |
| » David Newman   | » Erica Wodinsky    |

## THE NORTHEAST REGION



LEONARD GORDON, a graduate of George Washington University Law School, serves as the DIRECTOR of NERO. Len joined the FTC in 2005 after many years in private practice. DEBORAH MARRONE, a graduate of Harvard Law School, serves as the ASSISTANT DIRECTOR. Deborah previously served as an Attorney Advisor to former Commissioner Harbour.

THE NORTHEAST REGIONAL OFFICE (NERO), located in New York City, carries out merger and conduct investigations across a range of industries that has included lubricants, marketing data, herbicides, world ocean cruising, grocery stores, hospitals, drug stores, professional health care providers, funeral homes and cemeteries, firearms manufacturers, natural gas pipelines, and real estate.

Recent highlights of NERO's work include: the administrative challenge to Dun & Bradstreet's acquisition of QED, which resulted in a consent order requiring the divestiture of updated educational marketing databases, and the investigation of a consummated merger between Australian chemical company Nufarm Limited and A.H. Marks, resulting in divestitures of rights and assets related to several herbicides.

Previous work includes a successful administrative trial against North Texas Specialty Physicians, a group of 600 independent providers that was charged with price fixing, and actions against real estate associations in Texas, New Jersey, and in northern New England that barred access to multiple listing services by discount brokers. NERO staff members were part of the Bureau's litigation team in the administrative action against Intel Corporation.

### NERO'S COMPETITION STAFF

- » Charlene Claxton
- » Nur-ul-Haq
- » Alan Loughnan
- » Mazor Matzkevich
- » Jonathan Platt
- » Susan Raitt
- » Jan Tran
- » Nancy Turnblacer
- » Theodore Zang

## OFFICE LOCATIONS

THE BUREAU OF COMPETITION has offices and staff in three buildings in Washington, DC.

### HEADQUARTERS

600 Pennsylvania Avenue, NW

### SATELLITE OFFICES

601 New Jersey Avenue, NW  
1800 M Street, NW

The Director's Office and the Premerger Notification Office are located in FTC Headquarters. Mergers I, Mergers II, Mergers IV, Anticompetitive Practices, Health Care, and the Compliance Divisions, as well as the Office of Policy and Coordination, are located in the 601 New Jersey office. The Mergers III Division is located in the 1800 M Street Office.

Visitors to our offices must show government-issued identification with a photograph and must go through a metal detector. Please confirm the address of the Bureau staff that you are meeting with and arrive a few minutes early to accommodate security. Each building is about a 15-minute taxi ride from Reagan National Airport.

The Headquarters Building is located across the street from the Archives/Navy Memorial Metro Station on the Yellow and Green lines. The New Jersey Avenue Building is just a short walk from Union Station on the Metro's Red Line. The M Street location is within walking distance of Farragut North and Farragut West Metro stations.

## MAILING ADDRESSES

### Within Washington, DC

#### HEADQUARTERS

600 Pennsylvania Avenue, NW  
Washington, DC 20580

#### SATELLITE OFFICES

601 New Jersey Avenue, NW  
Washington, DC 20580  
1800 M Street, NW  
Washington, DC 20580

### Regional Offices

#### NERO - NEW YORK

One Bowling Green, Suite 318  
New York, NY 10004

#### NWRO - SEATTLE

915 Second Avenue,  
Suite 2896  
Seattle, WA 98174

#### WRO - SAN FRANCISCO

901 Market Street, Suite 570  
San Francisco, CA 94103

---

---

## CONTACT US

---

---

### FAX NUMBERS & E-MAIL

#### FAX NUMBERS

Office of the Director .....	(202) 326-2884
Policy and Coordination .....	(202) 326-3394
Premerger Notification .....	(202) 326-2624
Mergers I .....	(202) 326-2655
Mergers II .....	(202) 326-2071
Mergers III .....	(202) 326-3383
Mergers IV .....	(202) 326-2286
Anticompetitive Practices .....	(202) 326-3496
Health Care .....	(202) 326-3384
Compliance .....	(202) 326-3396
Honors Paralegals .....	(202) 326-3496

#### EMAIL ADDRESSES

Protocol is generally: first initial (no period) last name@ftc.gov  
Example: John Doe, jdoe@ftc.gov

#### COMPLAINTS

To refer a complaint to the Bureau of Competition, you may call or write to the Director's Office or any of Bureau's Divisions. If you are uncertain of where to direct a complaint, you may use the address for the Office of Policy and Coordination:

Federal Trade Commission Bureau of Competition  
Office of Policy and Coordination, Room 383  
600 Pennsylvania Ave, N.W.  
Washington, DC 20580  
Electronic Mail: antitrust@ftc.gov  
Telephone: (202) 326-3300

## OTHER OFFICES AT THE FTC

### OFFICES OF THE COMMISSIONERS

The Commission consists of five Commissioners, one of whom is designated Chairman by the President. The Commissioners are the ultimate decision-makers at the FTC, and every litigation complaint, consent order, subpoena, or civil investigative demand must be authorized by the Commission. Each Commissioner has his or her own staff of Attorney Advisors and assistants. Parties subject to an FTC investigation often wish to meet individually with the Commissioners. You can consult Bureau staff assigned to your matter for assistance in contacting the Commissioners' offices.

### BUREAU OF CONSUMER PROTECTION

The Bureau of Consumer Protection (BCP) works to protect consumers against unfair, deceptive, or fraudulent practices in the marketplace. BCP conducts investigations, sues companies and people who violate the law, develops rules to protect consumers, and educates consumers and businesses about their rights and responsibilities. BCP also collects complaints about consumer fraud and identity theft and makes them available to various law enforcement agencies across the country. BCP is also well-known for its work in securing the rights for consumers to receive free credit reports, establishing the National Do Not Call Registry to block unwanted telemarketing calls, and enforcing laws that require product warranties, care labels in clothing, and labels showing the energy costs on home appliances.

### BUREAU OF ECONOMICS

The Bureau of Economics (BE) provides economic analysis and support to antitrust and consumer protection investigations and rulemakings. It also analyzes the impact of government regulation on competition and consumers and provides Congress, the Executive Branch, and the public with economic analyses of market processes as they relate to antitrust, consumer protection, and regulation.

### OFFICE OF GENERAL COUNSEL

The major functions of the Office of General Counsel (OGC) are representing the Commission in federal court (mainly in the

appeals process) and providing legal counsel to the Commission, bureaus, and other offices. The Office also handles all requests for amici curiae and information under the Freedom of Information Act.

### **OFFICE OF INTERNATIONAL AFFAIRS**

The Office of International Affairs (OIA) serves both as an internal resource to Commission staff on international aspects of their work and as an FTC representative with international organizations. The FTC cooperates with foreign authorities through formal and informal agreements and the OIA coordinates this activity for the FTC. The OIA also leads the FTC's work with more than 100 foreign competition and consumer protection authorities around the world to promote sound policy approaches.

### **OFFICE OF POLICY PLANNING**

The Office of Policy Planning (OPP) assists the Commission to develop and implement long-range competition and consumer protection policy initiatives and advises staff on cases raising new or complex policy and legal issues. OPP staff prepare filings before other federal, state, and local governments that advocate for the adoption of policies that rely on the competitive process.

### **OFFICE OF THE SECRETARY**

The Secretary is the Commission's "court clerk," responsible for implementing the Commission's voting procedures; creating official records of its decisions; receiving and serving Commission orders, public comments, and other official documents; and coordinating the preparation of responses to congressional constituent inquiries.



[WWW.FTC.GOV/BC](http://WWW.FTC.GOV/BC)